Are LDCs Sidelined in Advanced Manufacturing Production Networks?

Alisa DiCaprio* and Sithanonxay Suvannaphakdy**^{,+}

*Regional Cooperation Specialist, Office of Regional Economic Integration, Asian Development Bank, 6 ADB Avenue, Mandaluyong City, 1550 Metro Manila, Philippines. adicaprio@adb.org

**National Trade Facilitation Specialist, Department of Import and Export, Ministry of Industry and Commerce, Phonexay Road, Ban Phonexay, Saysettha District, PO Box 4107, Vientiane Capital, Lao PDR, Tel: +856 21 454 224. oud_sdy@yahoo.com

⁺Corresponding author and presenter.

Abstract

The fragmentation of production has expanded the geographic reach of even the most hightechnology value chains into non-traditional suppliers. It has been suggested that the production of parts for high-technology final products can play an important role in advancing economic development. Yet this discussion excludes the Least Developed Countries (LDCs). In this paper, we seek to address this oversight by exploring the position of LDCs located in Asia's vibrant regional production hub for electronics and automotive production. Have they also been able to benefit from the fragmentation of the production process? Our examination shows that there has been a great deal of LDC trade activity in these sectors over the past decade. In addition, a selected group of LDCs has succeeded in what appears to be successful engagement with these production networks. We discuss the forms of participation we observe and ask whether they might enable countries to attain development outcomes that might otherwise be out of their reach.

Keywords: Asia, LDCs, value chains, electronics, automobiles

1. Introduction

Even as the world economy has been moving forward, many poor countries are stuck. This is despite increasing liberalization of the world economy, increases in aid flows and innovations in technical assistance over recent decades. At the macro level, Pritchett (1997) has shown that the divergence in relative incomes between the richest and poorest countries has been growing since 1870. Acemoglu & Ventura (2002) suggest that this income dispersion is shaped by terms of trade effects, which implies that trade liberalization should help. Yet as Collier (2007) reminds us, even in regions where trade has grown sharply, many of the poorest countries remain in a low growth trap.

Does the fragmentation of advanced technology production offer a way out of this trap? Fragmentation opens new opportunities to exploit economies of scale (Arndt & Kierzkowski, 2001), and can enable countries to export goods at a sophistication level higher than that suggested by their mix of factors of production (Baldwin, 2012). For some countries, the rise of global value chains (GVCs) has clearly pushed industrialization forward. China's world market share of office and telecom equipment grew from 1 per cent in 1990 to 28 per cent in 2010 (Tung & Wan, 2013). Between 2000 and 2007, Thailand's production of passenger cars and commercial vehicles expanded 285 per cent (Wad, 2009).

If we look at the economic characteristics that define LDCs, we can see directly how participation in advanced technology GVCs might propel them towards graduation via improvements in both the GNI per capita and the economic vulnerability criteria. Specifically, integration into value chain production in Asia's core areas of automotive and electronics goods could result in export diversification into merchandise, export stability, and adjust the share of merchandise exports in total exports.¹ To the extent that GVC integration would be expected to improve logistics this might also address instability of agricultural production where the volatility is the result of challenges of moving goods to markets.

More broadly, the electronics and automotive sectors are considered to be "propulsive" due to the nature of the technological spillovers and opportunities for ramping up value added (Mann & Kirkegaard, 2006; Sturgeon & Kawakami, 2010). They are also the two most important growth sectors in manufactured intermediate goods trade (Sturgeon & Memedovic, 2010). Given the benefits of producing in these sectors, and the growth possibilities of production fragmentation, we might expect that LDCs, particularly in Asia, have a great deal to gain.

However the application of the existing GVC literature to LDCs focuses almost exclusively on trends in upgrading in low-technology industries (see e.g., Morris & Staritz, 2014; Roberts, 2013). This reflects an artefact of the early study of GVCs. While the GVC literature has now accepted that revealed comparative advantage (RCA) is not an appropriate measure for sectoral analysis (see e.g., Baldwin & Lopez-Gonzalez, 2014) the lack of alternative data for LDCs has meant that RCA continues to be used, and it reflects their "advantage" in low-technology sectors. While data for LDCs is improving, this group of countries still lacks the necessary data to move much beyond RCA analysis.

The article is organized as follows: section 2 introduces the conceptual framework for the analysis of high-technology GVCs. It first discusses the development impact of production fragmentation, and then differentiates the patterns of low- and high-technology GVCs. Section 3 looks at the patterns of LDCs' participation in high-technology growth sectors. We are particularly interested in whether LDCs activities access the development potential of high-technology GVCs. Section 4 assesses the impact of LDC experience with high-technology GVCs that might have on LDC indicators. Finally, section 5 concludes with reference to observed forms of LDC participation in GVCs and their potential impacts on LDC indicators.

2. Conceptual Framework for High-technology GVCs Analysis

The core of GVC analysis is the notion of governance and economic upgrading. Governance analyzes the relationships between actors in value chains, highlighting the power relations within value chains (Gereffi, Humphrey, & Sturgeon, 2005; Kaplinsky & Morris, 2001). Economic upgrading is defined as moving to higher-value activities in GVCs in order to increase the benefits (such as security, profits, skill, technology, or knowledge transfer) from participating in global production (Bair & Gereffi, 2003; Bair, 2005). In this section, we discuss how production fragmentation promotes economic development through employment generation and industrialization, and why LDC participation in high-technology GVCs tends to be more beneficial than in low-technology GVCs.

¹ Criteria 3c, 3d and 3f.

2.1 Production Fragmentation and Economic Development

The fragmentation of production is defined as the separation of a production process into two or more steps that can be undertaken in different locations without changing product quality (Deardorff, 2001). It can take the forms of snakes and spiders (Baldwin & Venables, 2013). Snakes involve a sequence in which intermediate goods are sent from one country and incorporated into intermediate goods in other countries until they reach the final stage of production. Spiders involve multiple parts coming together from a number of destinations to a single location for assembly. Most production processes are complex mixtures of the two (Timmer, Erumban, Los, Stehrer, & de Vries, 2014). In this paper, we refer to all fragmented production processes as GVCs.

GVCs can contribute to development through employment gains and by providing opportunities for industrial upgrading. Employment gains occur in low-wage countries where large supply of low-skilled workers is available. In developed countries where firms face a higher relative wage for low-skilled workers than that found abroad, the outsourcing activities are those that use a large amount of low-skilled workers, such as assembly of components and other repetitive tasks. Moving these activities overseas will reduce the relative demand for low-skilled workers in the developed country, while it will generate employment for low-skilled workers in developing countries (Feenstra, 1998).

The relocation of unskilled-labor-intensive production activities from developed countries to lowerwage countries results in the declining share of high-income countries in manufacturing GVCs, falling from 74 per cent in 1995 to 56 per cent in 2008 (Timmer et al., 2014). This is even more pronounced in East Asia, where the share of high-income countries declined from 21 to 11 per cent. In contrast, emerging countries where large supply of low-skilled labor is available have experienced rapid increase in the shares by 18 percentage points. China accounted for half of this increase, from 4 to 13 per cent.

Asia is one of the main hubs for GVCs (Baldwin, 2012). This suggests that GVCs are more sensitive to distance than final-good trade which is in line with that found in Gamberoni, Lanz, & Piermartini (2010). The intensity of GVCs in Asia can present LDCs with longer-term development opportunities through industrial upgrading. In particular, it can offer the potential for technology dissemination and skill building, which can help firms improve their productivity in GVCs and enter or expand into higher value added activities in GVCs (UNCTAD, 2013).

The development impact of GVCs depends on how local firms manage to increase productivity and upgrade to activities with higher value added in GVCs. Linking local firms to transnational corporations is essential to acquire new capabilities capturing a higher share of the value added in a GVC. The development experiences of several Asian countries show that linkages and innovations arising from knowledge spillovers play a crucial role in industrialization. For example, China plugged into GVCs by specializing in the activities of final product assembly and then moved to a higher value-added activities by building a competitive supply base of intermediate goods (developing linkages) and by enhancing the quality of its exports (Whittaker, Zhu, Sturgeon, Tsai, & Okita, 2010).

However, some forms of GVC participation can lock LDCs in narrow technology base and in low value added activities. According to UNCTAD (2013), the capacity of local firms to avoid such dependency and the potential for them to upgrade depends on the value chain in which they are engaged, the nature of inter-firm relationships, absorptive capacities and framework conditions in the local business

environment. In the next section, we differentiate governance structure and upgrading trajectory of lowand high-technology GVCs, exemplified by garments and electronics.

2.2 Garment GVCs

The garment industry is the archetype of a buyer-driven value chain reflecting the power of large retailers, branded marketers, and branded manufacturers in setting up the chain in different exporting countries (Gereffi, 1999). Lead firms, including retailers and brand owners, in most cases, outsource manufacturing to a global network of contract manufacturers in developing countries that offer the most competitive rates. These lead firms are typically headquartered in the leading markets—Europe, Japan, and the United States (US). These firms tend to perform the most valuable activities in the garment value chain—design, branding, and marketing of products— and in most cases, they outsource the manufacturing process to a global network of suppliers (Gereffi & Memedovic, 2003).

The outsourcing of garment production results in the splitting up of production processes into five segments: (1) raw material supply, such as natural and synthetic fibers; (2) provision of components, such as the yarns and fabrics manufactured by textile companies; (3) production networks made up of garment factories, including their domestic and overseas subcontractors; (4) export channels established by trade intermediaries; and (5) marketing networks at the retail level (Gereffi & Memedovic, 2003). The fragmentation of the garment GVCs is characterized by relational value chains (Gereffi et al., 2005). This type of GVCs governance has been driven by low complexity, easy codifiability, and growing capabilities of global supply-base mainly through full package production. For example, some East Asian countries–Japan, South Korea, Taiwan, Hong Kong, China–were able to move from the mere assembly of imported inputs to a more domestically integrated and higher value-added form of exporting.

Low complexity, easy codifiability and the use of low-skilled labor in garment GVCs made relocation of East Asian firms into LDCs straightforward and rapid. For example, the number of garment factories in Cambodia rose from 67 in 1997 to 285 in 2008 (Natsuda, Goto, & Thoburn, 2009). The key motivation for these firms are Multi-Fibre Arrangement (MFA) and preferential market access to the US and European Union (EU) (Record et al., 2014; Staritz, 2011). Given quota restrictions and rising labor costs, East Asian firms coordinated triangular manufacturing networks by first sourcing inputs from their own textile mills or established networks based in Asia, then concentrating cut-make-trim (CMT) production in Cambodia, Lao PDR, and Bangladesh, and finally selling to the US and EU markets (Keola, 2010; Morris & Staritz, 2014; Staritz, 2011). That is, East Asian firms maintain their core competency such as product design and marketing at headquarters, while fragmenting low-skill activities in LDCs such as CMT production.

Despite the success in plugging into the global garment value chains, only Bangladesh has been successful in building locally owned firms to embed in garment industry. The levels of local embeddedness have important implications of garment exporting operations and economic upgrading trajectories (Morris, Staritz, & Barnes, 2011). In Bangladesh, the ownership structure in garment industry has changed from the domination of foreign own firms in 1980s to the domination of locally owned firms in the present (Staritz, 2011). For instance, in 2006 there were 4,303 firms, only 83 were wholly or partially foreign-owned. Most export-oriented firms have moved up the garment value chains as they are able to source part of inputs instead of sourcing all inputs from buyers for CMT production. The export-oriented local entrepreneurs make the sector more embedded and increases the potential for local linkages and spillovers.

The development of locally-embedded garment export industries in Cambodia and Lao PDR, however, has not materialized. Most firms in these countries are local affiliates of transnational producers, and are integrated into their manufacturing networks. For instance, due to language similarity about half of foreign-owned firms in Lao PDR are Thai investors whose factories do the cutting, sewing, trimming, labeling and packaging for shipment direct to retail outlets and warehouses (Keola, 2010; Record et al., 2014). While this type of integration has promoted access to global sourcing and merchandising networks, it has limited the prospects for upgrading as higher value functions are confined to the headquarters. Therefore, the integration via triangular manufacturing networks has locked Cambodia and Lao PDR's suppliers into second-tier positions and has resulted in limited local linkages and spillovers. The following section briefly sets out why drawing attention to high-technology GVCs can address challenges for economic upgrading faced by firms in the low-technology GVCs.

2.3 Electronics GVCs

The electronics industry is an archetype of a producer-driven value chain reflecting the power of lead firms that control product and technology development that are crucial for competing in the finalproduct market (Sturgeon & Kawakami, 2011). Unlike buyer-driven value chain in which profits come from marketing, branding, and retailing activities, profits of producer-driven value chain come from scale, volume, and technological advances, resulting from economic rents that are derived from proprietary knowledge or technology.

Given the complexity of electronics, its value chain is longer than other sectors of GVCs. It consists of five main segments: (1) raw materials and inputs to electronic components, such as semiconductor wafers and metals; (2) electronic components, such as active discrete and printed circuits; (3) electronic subassemblies, such as displays and printed circuit board; (4) final product assembly, such as computers and phones; and (5) marketing (Frederick & Gereffi, 2013). The long value chain of electronics contributes to the generation of employment and value-added activities. Sturgeon & Kawakami (2011) show that the share of total manufactured intermediate goods trade accounted for by the electronics industry was 20.3 per cent in 2006, while that of apparel and footwear accounted for only 2.5 per cent of manufactured intermediates in the same year.

The various segments within electronics GVCs are characterized by modular value chains, which have important implication for LDC participation. Modular production enables diversification of production sites as a result of the relative ease of relocation. Narrowing profit margins have led to an ongoing search for more efficient production sites (van Liemt, 2007). The decision about where to locate production sites in a modular GVC, and by extension whether to involve an LDC production site, takes into consideration three variables (Gereffi et al., 2005). These include (1) the complexity of transactions, (2) the ability to codify transactions, and (3) the capabilities in the supply-base.

The coordination process within modular value chains in LDCs has not been quite so straightforward. As will be explained later in the following sections, the products in which we have identified GVC participation in LDCs are low on the sophistication scale. Thus the biggest challenge faced by LDCs is capabilities in the supply base. In one of the few surveys of LDC suppliers, authors find that even in low-technology GVCs, there are zero cases of lead firms and only some first-tier suppliers (Gibbon & Ponte, 2005). Even in Vietnam, where electronics exports are relatively well established, the Vietnam Electronics Enterprises' Association has attributed more than 90 per cent of the sector's export turnover

to foreign-owned firms. All of the LDCs in this study remain highly dependent on foreign firms in their GVC production, which facilitates codification and eases the complexity of transactions.²

The producer-driven governance structure of the electronics industry can enhance export diversification in LDCs through three channels: (1) functional upgrading, (2) facilitating access to global market, and (3) export stability. First, given the near product space of electronics, an increase in the number of firms in adjacent value chain segments and higher technology segments can result in functional upgrading along the electronics GVCs. Functional upgrading is the movement into new value-adding activities in the chain, and typically represents a shift from production-related activities to 'intangible activities' such as distribution, sourcing, R&D, marketing and sales (Humphrey & Schmitz, 2002). The producer-driven value chain allows suppliers to focus on their core competency. For example, in the PC sector contract manufacturers have moved from merely assembling final products on behalf of lead firms, to distributing the final products to the ultimate buyers, handling sourcing and financing of components (Frederick & Gereffi, 2013).

Second, gain from electronics GVCs is non-zero sum. Though not an LDC, Viet Nam's experience in production chain trade offers some lessons about gaining access to advanced GVCs. Its electronics sector has continued to expand into lower income countries which are not major consumer markets despite the fact that electronics GVC trade is concentrated in high and upper-middle income countries. In particular, Viet Nam's trade expansion occurred in tandem with rather than at the expense of its higher income neighbors (OECD, WTO, & UNCTAD, 2013).³ This suggests that electronics GVCs can facilitate access to global markets and integration in the global economy for LDCs.

Third, electronics GVCs can serve as a better insulator against economic shocks compared with the "buyer-led" GVCs such as garments. The reason is that technology, capital, and skill-intensive value chain activities are harder to relocate and scale up in specific country locations than is labor-intensive work (Milberg & Winkler, 2010). This is confirmed by Ando & Kimura (2012) who found that Japanese exports of machinery parts and components tend to be stable and robust against the 2008 global financial crisis and the 2011 East Japan earthquake. The stability and resilience of suppliers against shocks suggest that the participation of LDCs in electronics GVCs can function as a development tool to reduce export uncertainty and thereby economic vulnerability.

Even where the institutional environment remains weak, LDCs can offer low-cost production sites that are located near key assembly points in the electronics and automotive trade in Asia. As will be shown in the following section, the reality of GVC linkages with LDCs is that production is of peripheral goods by foreign firms located in restricted geographic zones. However for LDCs where opportunities for technological learning and even business process experience have largely been limited to lowtechnology sectors, government interventions can have important impacts on their development trajectory.

² This is not unusual. Even in China, nearly two-thirds of manufactured exports come from foreign invested firms (Sturgeon & Kawakami, 2010).

³ For Viet Nam for example, in 2010 and 2011 the government issued a number of policies designed to encourage the high-tech manufacturing sectors. Policies include: prioritization for land allocation, support from government-run technical assistance programs, human resource training opportunities and duty incentives.

3. Snapshot of LDC Position in High-tech GVCs

Among the low-income countries that produce in the periphery of high-technology GVCs, there is a clear dichotomy. The product space literature points out that some have reached a path to transformation while others have not (Hidalgo, Klinger, Barabási, & Hausmann, 2007). A closer look at the experience of Asia's LDCs supports this observation. Data shows that certain LDCs have achieved consistent engagement, while a second group remains in the exploration phase.

country	total exports (by value)	electronics exports (value)			% automotive exports with GLI>0.65 (GLI>0.5)
Cambodia	13500	294	0 (0.067)	295	0.375 (0.375)
Bangladesh	26666	121	0 (0.125)	123	0 (0.133)
Lao PDR	2900	3	0 (0)	11	0 (0)
Myanmar	8210	7	0 (0)	2	0 (0)
Nepal	817	7	0 (0)	6	0 (0)

Table 1. Automotive and electronics ex	norts hy ne	twork trade pro	onortion (2011)	(value in million \$)	1
	vports by ne	twork trade pro		2011)	(value in minori 7)	1

Source: authors' calculations using data from United Nations (2014). *Note*: electronics exports are classified by SITC 3-digit.

This split is illustrated both through differences in volume of electronics and automotive exports as well as different levels of GVC participation as indicated by a proxy measure. The proxy measure we

well as different levels of GVC participation as indicated by a proxy measure. The proxy measure we employ is a Grubel-Lloyd Index (GLI). This instrument is more commonly used to test for intra-industry trade; however it has also been used as a proxy for the presence of network trade where more granular data is not available, such as in the case of LDCs.

Year		SITC 821 exports			SITC 785 exports	
	GLI >0.65	Top 3 export destinations	Export value (million US\$)	GLI >0.65	Top 3 export destinations	Export value (million US\$)
2005	0.7025	PRC, Korea, Malaysia	5.4	0.0390	Viet Nam, Thailand, Japan	0.2
2006	0.8012	Myanmar, Japan, Korea	3.8	0.4320	Viet Nam, Thailand, Japan	39
2007	0.7377	PRC, Indonesia, Singapore	3.9	0.4607	Viet Nam, Singapore, Thailand	38
2008	0.8508	Lao PDR, Viet Nam	5.3	0.4844	HK, Japan, Viet Nam	49
2009	0.8080	Korea, Singapore, Viet Nam	10	0.7946	Japan, Thailand, Viet Nam	42
2010	0.8158	Viet Nam, Malaysia, PRC	12	0.9327	Japan, Thailand, Viet Nam	71
2011	0.7347	Thailand, Singapore	15	0.9001	Thailand, Singapore, Japan	110

Table 2. Cambodia's exports of SITC 821 (furniture, cushions etc) and SITC 785 (Cycles, motorcycles, etc)

Source: Authors' calculation using data from United Nations (2014).

Following practice in the literature, a cut-off value of 0.65 of the GLI is used. Based on the GLI formula, the score of 0.65 means either the imports of the respective industry are about twice as big as

its exports or vice versa. Therefore, a GLI score greater than 0.65 indicates a decent amount of intraindustry trade of the industry. We can reasonably assume it is tied to network trade.

The first group of LDCs is referred to as "active group" because the private sector appears to be more active in both diversifying their products and cementing their position in high-technology GVCs. The active group is represented by Bangladesh and Cambodia. These two countries each export more than \$100 million in electronics and automotive goods, which is a significant amount given the export concentration of most LDCs (Table 1). The proxy indicator shows high scores in network trade presence for their automotive exports at the 0.65 level. The network trade indicator in the electronics sector is relatively less indicative compared to the automobile sector. However, if we loosen the measurement a little bit to allow a GLI score of 0.5, which implies the imports of electronics sector are three times as big as its exports or vice versa, we observe promising results of network trade for both countries.

The second group of LDCs is referred to as "passive group" because the private sector appears to be more passive in that it is mainly foreign direct investment (FDI) that has been experimenting and therefore there may be less incentive to aggressively pursue ways to link in. The passive group is represented by Lao PDR, Myanmar, and Nepal, which also have positive exports of automotive and electronics goods. By contrast, data shows that these exports are most likely not part of regional networks.⁴ In addition, as we will detail in section 4, the survival rate of their exports in electronics and automobiles are low, which suggests that many of the exports are explorations of the domestic cost structure (or data artefacts, see e.g., Stirbat, Record, & Nghardsaysone, 2011).

Year	Bang	ladesh	Cambo	dia	Lao P	DR	Myai	nmar	Ne	pal
-	elec	auto	elec	auto	elec	auto	elec	auto	elec	auto
2000	5%						5%		5%	17%
2001						17%			5%	17%
2002						8%			5%	8%
2003	5%					8%	5%			25%
2004		25%	13%							17%
2005		25%			5%	8%	5%			17%
2006		25%			9%	8%	5%	8%		8%
2007		13%				8%	5%		5%	
2008			7%			8%	5%	8%	5%	8%
2009			7%	25%						
2010			7%	13%						
2011				38%						

Table 3. Proportion of electronics and automotive exports for which GL>0.65 (all sample countries)⁵

Source: Authors' calculation using data from United Nations (2014) and ITC (2014).

Note: Bangladesh data is from ITC (2014) based on HS 1996 data. Converted to SITC3 by the authors.

⁴ The coarseness of the data precludes us from concluding with certainty about the presence or absence of network trade.

⁵The calculations of the LFI yielded consistent negative values for all 3-digit codes in the two sectors examined. This is not unexpected given that in low income countries the manufacturing sector in general is often less than 25% of GDP and the two sectors explored here constitute only a small proportion of our sample countries' exports in manufacturing.

The uneven success we see between active and passive countries is likely a function of threshold effects in exporting (Collier & Venables, 2007). That is, it may be difficult to establish new export sectors, but once they are locked in, costs fall quickly. A closer look at two of Cambodia's most successful automotive exports (Table 2) reveals that they had been exported internationally and involved in network trade for some time before a significant increase in export value in 2010 (50% and 41% respectively).

A final distinction between active and passive countries is their resilience after the global financial crisis of 2008. Table 3 tracks all advanced sector exports that show evidence of GVC participation for both sets of countries. Only Cambodia has managed to maintain, and even expand the proportion of their advanced sector exports that are traded within GVCs. This crisis resulted in concentration of GVCs particularly in these two sectors. Only the most productive suppliers were retained.

This snapshot of GVC engagement among LDCs confirms the expectation that LDCs are not important nodes in high-technology GVCs. However, it also highlights that certain LDCs have succeeded in plugging into network trade in electronics and automobiles. This division among LDCs implies that different policies will be needed to achieve development via these channels.

The following subsections showcase the development of automotive GVC in Cambodia and electronics GVC in Lao PDR. The case studies have been selected because of the potential for greater participation and economic upgrading in the corresponding GVCs. We present the case studies in terms of investor motivation and country's position in GVCs.

3.1 Automotive GVC in Cambodia

The automotive firms in Cambodia are dominated by affiliates of Japanese multinational enterprises. As of November 2013, there are 35 Japanese manufacturers which include firms such as small motor maker, Minebea Corporation, and car-use wire harness producer, Sumitomo Wiring Systems Ltd (Ito, 2013). There are two main motivations for these firms to manufacture in Cambodia: (i) the special economic zones combined with low labor costs; and (ii) proximity to key production network such as China and other emerging economies in Southeast Asia. The monthly salary rate in Cambodia is \$101 which is lower than its neighboring countries, China (\$375), Thailand (\$366), and Vietnam (\$162) (Chomchuen & Obe, 2014). With wages in countries such as Thailand and China on the rise, Cambodia is likely to become even more attractive for foreign investors.

Year	Automotive interm	nediate	Automotive fir	Total value	
	Value (\$ million)	Percent	Value (\$ million)	Percent	(\$ million)
Automotive exports					
2000	0.42	33.98	0.81	66.02	1.23
2005	0.15	29.28	0.36	70.72	0.51
2011	0.26	61.99	0.16	38.01	0.42
Automotive imports					
2000	29.07	37.16	49.16	62.84	78.22
2005	75.66	41.86	105.08	58.14	180.74
2011	217.47	46.26	252.67	53.74	470.15

Source: United Nations (2014).

Cambodia's automotive industry has depended on Japanese multinationals (lead firms and suppliers) for investment and advanced design and engineering expertise. The affiliates of these multinationals were only responsible for the very simplest steps in the production process. For instance, the Minebea Corporation employ more than 6,000 workers to glue components onto motors (Chomchuen & Obe, 2014).

Over the past six years, the export-oriented automotive firms have gradually changed from the assembly of automotive final products to the assembly of automotive parts in order to add more value to products. The share of intermediate in total automotive exports rose from 34 per cent in 2000 to 62 per cent in 2011, while the share of its final products decreased from 66 per cent to 38 per cent over the same period (Table 4).

The assembly of automotive products in Cambodia mainly serves domestic market since the imported intermediate products significantly exceed the total value of automotive exports (Table 4). For instance, in 2011 the country imported \$218 million of automotive intermediate products as inputs to produce automobile for exports of \$0.42 million and the rest for domestic consumption.

3.2 Electronics GVC in Lao PDR

The electronics firms in Lao PDR have been dominated by Japanese affiliate factories to support the same Japanese affiliate factories in Thailand (Keola, 2010). The first major electronics investment was in 1999 when an affiliate of a Japanese electronics component manufacturer established a factory in Lao PDR to support its Thai factory. As of 2014, there are five export-oriented electronics firms, four owned by Japanese and one owned by Laotian. There are two main motivations for these firms to manufacture in Lao PDR: (i) the special economic zones combined with low labor costs; and (ii) cultural and language similarity between Lao and Thai. The monthly salary rate in Lao PDR is \$137 which is lower than its neighboring countries, China (\$375), Thailand (\$366), and Vietnam (\$162) (Chomchuen & Obe, 2014). Furthermore, Lao workers constantly received trainings in Thai by Thai trainers which were dispatched from the Japanese affiliate factories in Thailand (Keola, 2010).

Year	Electronics interm	ediate	Electronics fir	Total value	
	Value (\$ million)	Percent	Value (\$ million)	Percent	(\$ million)
Electronics exports					
2000	0.36	87.98	0.05	12.02	0.41
2005	0.22	9.36	2.17	90.64	2.40
2011	0.76	29.10	1.86	70.90	2.62
Electronics imports					
2000	7.58	20.15	30.04	79.85	37.62
2005	7.33	12.27	52.42	87.73	59.76
2011	8.60	5.53	146.98	94.47	155.58

Source: Authors' calculation using data from United Nations (2014).

The electronics firms in Lao PDR are primarily engaged in the assembly functions with limited participation in the higher value, intangible activities related to research, process and product development, sourcing, distribution, marketing, and service. Most of them are local contract

manufacturers which concentrate in the assembly of electronics final products. As shown in Table 5, the exports of electronics final products make up a large share of electronics exports, increasing from 12 per cent of total exports in 2000 to 71 per cent in 2011, while the exports of electronics intermediate products show a downward trend, declining from 88 per cent to 29 per cent in the same period.

The data on Lao PDR's electronics trade also show that the assembly of electronics final products mainly serves domestic market since the imported intermediate products substantially exceed the total value of electronics exports (Table 5). For instance, in 2011 the country imported \$8.6 million of electronics intermediate products as inputs to produce electronics for exports of \$2.62 million and the rest for domestic consumption.

In summary, Cambodia and Lao PDR are at different position in GVCs which can affect the degree to which it benefits from the chain. The automotive firms in Cambodia have gradually changed from the assembly of final automotive products to the assembly of automotive parts, while the electronics firms in Lao PDR are primarily engaged in the assembly of final electronics products. Given the low GVC participation rate in both countries, however, they have limited linkages within supply chains. In the next section, we show how high-technology GVCs can enhance the development for these LDCs.

4. Evidence for Within-network Transmission of Development for LDCs

The fundamental question that underlies this research is – does the LDC participation that we observe in advanced GVCs enable countries to attain development outcomes that would otherwise be out of their reach? In this section we take three indicators of LDC status to evaluate whether advanced technology GVC participation can and has improved these indicators in our sample LDCs. The indicators we look at are export concentration, product exploration, and trade finance gaps.

4.1 Export Concentration

We know that the mix of goods a country produces has implications for economic growth (Hausmann, Hwang, & Rodrik, 2006). And it is well established that low-income countries produce a narrow range of goods (Imbs and Wacziarg, 2003). In line with this, many LDCs have prioritized export diversification in their strategic development plans.

In this section, we consider the development potential, as measured by export diversification, of both active and passive LDC's experience with high-technology GVCs. Diversification is an important feature of economic development as evidence by the fact that there are no developed countries that feature the high levels of export concentration found in many of today's developing countries (Agosin, Alvarez, & Bravo-Ortega, 2012). In addition, successful diversification of manufactured exports will positively impact 3 out of 8 of the criteria in the Economic Vulnerability Index which is used to identify LDC status.⁶

Sturgeon & Kawakami (2010) note that once a country has entered the electronics GVC, the short product cycle ensures that opportunities to evolve will continue. We begin by looking for evidence that diversification has occurred in either electronics or automotive sectors. Following Cadot, Carrère, &

⁶ The Economic Vulnerability Index (EVI) used by the UN constitutes one of three criteria by which LDC status is conferred. The EVI consists of 8 criteria which include: (a) population size, (b) remoteness, (c) merchandise export concentration, (d) share of agriculture in GDP, (e) share of population in low lying coastal areas, (f) instability of exports of goods and services, (g) victims of natural disasters, (h) instability of agricultural production.

Strauss-Kahn (2011) we look at the extensive margin of the two sectors as measured by the number of active export lines. Table 6 shows that for almost all LDCs there has been an expansion of the extensive margin in these products. An increase in the number of products suggests that there has been diversification around existing exports.

In addition, Table 6 shows that there remains a great deal of room for countries to expand their production in these two sectors. The number of positive export lines for electronics intermediate products is less than half of the total world's active export lines in the same category, with a minimum of 16% for Cambodia and a maximum of 45% for Bangladesh. The same pattern of export diversification is also true for electronics final products. The number of positive export lines of automotive intermediate products is lower than 35% for Cambodia, Nepal, and Lao PDR, while it is about 62% for Bangladesh and Myanmar. Except Cambodia, extensive margins for automotive final products in many LDCs are still less than half of the total world's export lines in the same category.⁷

Table 6. Active export lines for active and passive groups (2000 and 2011)

	Bangladesh		Cam	Cambodia		Lao PDR			Myanmar		 Nepal	
	2000	2011	2000	2011		2000	2011		2000	2011	 2000	2011
Electronics Products (%)												
Intermediate	40.82	44.9	8.16	16.33		14.29	22.45		40.82	40.82	28.57	36.73
Final	31.15	47.54	18.03	22.95		9.02	26.23		34.43	32.79	23.77	33.61
Automotive Products (%)												
Intermediate	27.59	62.07	41.38	24.14		20.69	34.48		37.93	62.07	27.59	27.59
Final	28.57	42.86	57.14	100.0		28.57	28.57		57.14	42.86	42.86	28.57

(Percentage share in world's active export lines)

Source: Authors' calculation using data from United Nations (2014).

Note: Number of export lines is based on SITC 5-digit level. There are 49 active lines for world's exports of electronics intermediate products, 122 for electronics final products, 29 for automotive intermediate products, and 7 for automotive final products. Mirror data were used to calculate the number of active export lines for Bangladesh, Lao PDR, Myanmar, and Nepal.

Given this expansion of the extensive margin for most LDCs in advanced sector products, we highlight two channels by which LDC experience in high-technology GVCs will decrease economic vulnerability via export diversification. While these channels are also available for low-technology GVC trade, the trade data suggests that they operate more effectively under high-technology exports.

4.2 Product Exploration

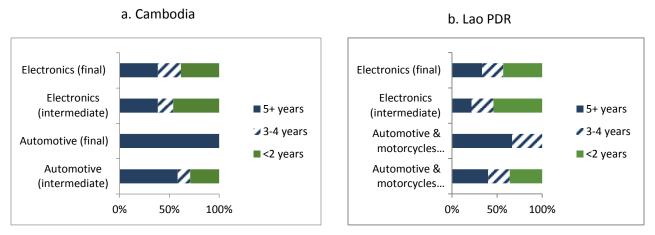
One impact of high-technology GVCs on diversification occurs through its promotion of exploratory exports in non-traditional sectors. For LDCs which share the characteristic of highly specialized exports, experimentation is an important vehicle to promote manufacturing diversification. Even when exports do not survive, their production contributes to the ongoing process of discovery about the underlying cost structure of the economy (Hausmann et al., 2006) and national production capabilities. The

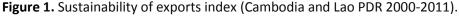
⁷ The fact that the percentage share in world's active export lines is 100% for Cambodia's automotive final products should be interpreted with a caveat. SITC 5-digit level is a broad measure compared to various kinds and brands of automobile.

stuttering movement shown in Figure 1 within the product space is consistent with the search model of international trade.

Because the exact mix of goods produced for any given endowment will vary over time and among countries we can expect to see exploration. If a good is exported in year one but not subsequently, this suggests that the experiment revealed that the capability to export this product or related products does not exist. However, if a good is produced in both year one and subsequently into the future, we can assume that this signals the presence of capability and that diversification into nearby products is possible given domestic conditions. Future success is thus related to the current export situation.

We observe a considerable amount of exploration around LDCs' experience with high-technology GVCs, where exploration is defined as a situation where advanced sector products are exported for 3 years or less (Figure 1). This is expected given that for any country, the survival rate of new exports is often low (Álvarez & Fuentes, 2011; Besedeš & Prusa, 2006).





Source: Authors' calculations using data from United Nations (2014).

Figure 1 illuminates the different dynamics behind the expansion of the extensive margin shown in Table 6. For active countries, GVC trade has directly led to diversification by enabling countries to become established producers of new non-traditional exports. For Cambodia, automotive exports show strong sustainability from 2000-2011. While production is possible under many conditions, surviving homogenous exports are those which rapidly converge in price to incumbent goods prices (Álvarez & Fuentes, 2011). GVCs facilitate links between buyers and suppliers and can offer domestic firms links that otherwise might not be known to them.

For passive countries, the expansion in the extensive margin represents an ongoing process of exploration of potentially productive exports. Though passive group's exports are most likely not linked to GVC trade, the drive to find products which might become sustainable has led to important steps forward in the knowledge gathering process needed for diversification. In Figure 1, Lao PDR GVC exports in both sectors are positive but only a limited number of goods have become sustained exports. The degree of exploration reflects Baldwin's (2011) prediction that the cross-border lending of technology in slices of the production process result in industry appearing (and disappearing) very quickly.

The distinctiveness of exploration in high-technology GVCs is in its market-driven nature. For lowtechnology GVCs, there exists a great deal of external interventions designed to improve LDC participation. These include Aid for Trade, tariff preferences and even (formerly) global initiatives such as the MFA. Given the exclusive focus on low-technology trade in LDCs, these resources are likely to continue. However, resources to explore high-technology potential are less forthcoming. Yet, as we see in this section, the search for cost efficiency in GVCs has resulted in foreign enterprises functioning as a vehicle to explore potential sectors for diversification that otherwise would not be supported.

4.3 Trade Finance Gaps

A second way in which GVC trade can transmit development to LDCs is via their impact on trade finance constraints. Financial sector underdevelopment is one of the reasons that LDCs struggle with export diversification and survival. Higher levels of financial development are linked to higher shares of manufactured exports in GDP (Beck, 2002) and a wider range of exports (Manova, 2013). Evidence has shown that in liquidity constrained markets, the presence of GVCs enable firms that otherwise might not export at all, to gain from trade (Manova & Yu, 2012).

More than 90% of global trade transactions involve some form of credit, insurance or guarantee (Auboin, 2009). Exporters rely on trade finance to cover both upfront operational costs such as R&D and variable expenses such as inputs. Yet, a 2013 survey of banks found a \$1.9 trillion dollar global shortfall in the supply of trade finance (DiCaprio, Beck, & Daquis, 2014). Of this unmet demand, \$1.1 trillion is in developing Asia (excluding China and India). Though data is scarce, it is highly likely that this shortfall is even more severe in LDCs.

There have been efforts to extend coverage to address finance gaps in Asia. Asian Development Bank's Trade Finance Program for example, offers guarantees and loans to banks to cover the risk of operating in relatively risky environments. But even this program has not fully addressed the problem for LDCs. According to the issuing banks covered by ADB's trade finance program as of January 2014, less than 40 per cent of LDCs in Asia and the Pacific are included.⁸

GVC participation can ease the trade finance constraint for participating LDCs in two ways. First, domestic firms involved in GVCs have access to greater resources through their production relationship with buyers. Manova & Yu (2012) have shown that ordinary trade imposes a heavier financial burden on the resources available to a developing country firm than does GVC trade. This implies that liquidity constrained manufacturers will gain most from participating in GVC trade.

Second, for the case of high-technology GVCs that buy from LDC production sites, the heavy presence of foreign enterprises which are not tied to domestic capital constraints bypasses that bottleneck to diversification in these sectors. The importance of FDI in growing production networks has been documented (Hanson, Mataloni, & Slaughter, 2005). Foreign firms - because of their access to parent company finance and deeper internal reserves – can more easily overcome domestic capital constraints than domestically owned firms (Desai, Foley, & Hines, 2004; Manova, Wei, & Zhang, 2011).

Table 7 illustrates the increasing role of foreign enterprises in these countries. In all of the sample LDCs, there has been at least a 45% increase in Fortune 500 firms operating domestically. While some are low-technology fields such as agrifood, most other new foreign enterprises are in services,

⁸ ADB's program is in the process of extending coverage to include Myanmar.

pharmaceuticals and automotive or electronics production. To the extent that foreign enterprises are able to better bridge trade finance gaps than domestic enterprises, this implies that trade finance gaps may be narrowing as a result of GVC trade in LDCs.

For the LDCs in this study, GVC participation would have the most important impact on those the passive countries which have had the most difficulty plugging in. The reason is that these countries are the most severely liquidity constrained. In addition to not being covered by stop-gap guarantee programs as detailed in Table 7, they are not even included in sovereign risk ratings (according to S&P and Moody's local currency risk ratings as of January 2014).

Country	Fortune Global 500 firms in 2001		Fortune Global 500 firms in 2010		
	Name of firm	No.	Name of firm	No.	
Bangladesh	Akzo Nobel, BASF, GlaxoSmithKline, Nestlé, Nippon Express, Pfizer, Unilever Roche Group	7	Unilever, Merck, GlaxoSmithKline, American Express, BASF, Siemens, Ricoh, Bank of Nova Scotia, Marubeni Corporation, Mitsubishi, Mitsui, Nippon Express, Novartis, State Bank of India	14	
Cambodia	Sumitomo, Toyota Tsusho	2	British American Tobacco, Suzuki Motors, Alcatel-Lucent, Mitsui, Deutsche Post, Toyota Tsusho	6	
Lao PDR	None	0	Allianz, Deutsche Post, Hochtief, Royal Dutch Shell, Sodexo	5	
Myanmar	ar Sumitomo, Mitsui, Toyota Tsusho, Suzuki, Tomen		Bayer, Lufthansa, Marubeni-Itochu, Mitsubishi, Posco, Siemens, Suzuki Motors, Toyota Tsusho, Wilmar	9	
Nepal	Aventis, Mitsui Fudosan	2	Sanofi-Aventis, Unilever, A.P. Moller-Marsk, American Express, Mitsui	5	

Table 7. Presence of Fortune	Global 500 firms in LI	Cs (2001 and 2010)
------------------------------	------------------------	--------------------

Source: UNCTAD (2011) (table I.1).

When a country is unrated, it becomes difficult for an exporting firm to gain access to working capital for an order or even to access letters of credit at a reasonable price. This is because foreign banks where the buyers are located are unable to establish country limits where there is no risk rating. And in the absence of country limits, there is no way to price the risk of an unknown local bank.⁹

It is clear that both active and passive countries have much to gain from high-technology GVCs' impact on their trade finance constraints. Active countries are currently in the best position to access these gains given that they have attained country ratings,¹⁰ and have some domestic firms that are producing for GVCs in addition to foreign enterprises. However, passive countries have considerably more to gain given their lack of sovereign risk ratings.

⁹ While shadow ratings exist, for example via EIU or Euler-Hermes, most large international banks will only follow the big three ratings agencies. This does not mean that unrated countries are particularly risky. As Ratha, De, & Mohapatra (2011) show, unrated countries may in fact be less risky than rated countries. However, given the volume of activity, in practice unrated countries are treated as poorly rated by the banking industry.

¹⁰ Bangladesh was first rated by both S&P and Moody's in April 2010 Cambodia was first ranked in May 2007.

5. Conclusions

The objective of this paper was to illuminate the LDC experience with high-technology GVCs. We confirmed that even in the dynamic hub of Asia, LDCs remain peripheral. However, the expansion of GVC participation suggests that this does not mean they have been marginalized. In fact, for some LDCs, the promotion of high-technology GVC participation may facilitate catch up to the extent that diversification is pursued. In addition, our analysis confirmed that the observed form of LDC participation in high-technology GVC participation has improved three indicators: (1) export diversification, (2) product exploration, and (3) trade finance gap.

Our research also differentiated two distinct groups of LDC participation in high-technology GVCs, namely active and passive groups. This implies different policy recommendations to support export diversification and export platform investment for each group. For active countries, policies aimed at ramping up participation in these two production networks can be a reasonable way to close the income distribution gap. Continued support for special economic zones can attract foreign enterprises, while programs linking domestic suppliers into existing GVC trade can further expand participation. For passive countries, low survival rates suggest that policy efforts might be more efficiently targeted at helping firms stay in new markets rather than discovering new exports. These policy recommendations should be complemented with a functioning legal system (Antras & Helpman, 2008); adequate trade finance (Stiebale, 2011); low trade costs (Anderson & van Wincoop, 2004); low exchange rate volatility (Agosin et al., 2012); and skilled labor (Agosin et al., 2012).

By including LDCs in the conversation about high-technology GVCs, our research unpacks two areas of potential research. First, it has been shown that the dynamics of GVCs are different from our classical understanding of the drivers of trade, which raises the question of whether the operational dynamics of high-technology GVCs are substantially different from those of low-technology GVCs. Related to this, is there evidence that participation in these sectors has enabled technological catch-up as suggested by Gershenkron (1952) or is technology transfer ephemeral as suggested by Baldwin (2011)? Second, this research opens the question of whether there are trends in GVC participation that are common among LDCs. This issue is particularly important given the presence of a global regime for LDC assistance. If we can identify horizontal policies that can promote development impacts of GVC participation for LDCs, this can directly impact the framework of international assistance. Yet, most work on LDCs and GVCs are country case studies. This offers limited transferability and therefore has limited impact on the global regime.

Bibliography

- Acemoglu, D., & Ventura, J. (2002). The world income distribution. *The Quarterly Journal of Economics*, 117(2), 659–694.
- Agosin, M. R., Alvarez, R., & Bravo-Ortega, C. (2012). Determinants of export diversification around the world: 1962-2000. *The World Economy*, *35*(3), 295–315.
- Álvarez, R., & Fuentes, J. R. (2011). Entry into export markets and product quality. *The World Economy*, 34(8), 1237–1262.
- Anderson, J. E., & van Wincoop, E. (2004). Trade costs. *Journal of Economic Literature*, 42(3), 691–751.
- Ando, M., & Kimura, F. (2012). How did the Japanese exports respond to two crises in the international production networks? the global financial crisis and the great east Japan earthquake. *Asian Economic Journal*, *26*(3), 261–287.
- Antras, P., & Helpman, E. (2008). Contractual frictions and global sourcing. In E. Helpman, D. Marin, & T. Verdie (Eds.), *The Organization of Firms in a Global Economy*. Cambridge, MA: Harvard University Press.
- Arndt, S. W., & Kierzkowski, H. (2001). *Fragmentation: new production patterns in the world economy*. Oxford: Oxford University Press.
- Auboin, M. (2009). Boosting the Availability of Trade Finance in the Current Crisis: Background Analysis for a Substantial G20 Package. *Working Paper No. 35*. London: CEPR.
- Bair, J. (2005). Global capitalism and commodity chains: looking back, going forward. *Competition & Change*, *9*(2), 153–180.
- Bair, J., & Gereffi, G. (2003). Upgrading, uneven development, and jobs in the North American apparel industry. *Global Networks*, *3*(2), 143–169.
- Baldwin, R. (2011, December 29). Trade and industrialisation after globalisation's 2nd unbundling: how building and joining a supply chain are different and why it matters. *Working Paper No. 17716*. Cambridge, MA: National Bureau of Economic Research (NBER).
- Baldwin, R. (2012). Global supply chains: why they emerged? why they matter? and where they are going? *Discussion Paper No. 9103.* Geneva: The Graduate Institute.
- Baldwin, R., & Lopez-Gonzalez, J. (2014). Supply-chain trade: a portrait of global patterns and several testable hypotheses. *The World Economy*, (Forthcoming).
- Baldwin, R., & Venables, A. J. (2013). Spiders and snakes: offshoring and agglomeration in the global economy. *Journal of International Economics*, 90(2), 245–254.
- Beck, T. (2002). Financial development and international trade. Journal of International Economics, 57(1), 107–131.
- Besedeš, T., & Prusa, T. J. (2006). Product differentiation and duration of US import trade. *Journal of International Economics*, *70*(2), 339–358.
- Cadot, O., Carrère, C., & Strauss-Kahn, V. (2011). Export diversification: what's behind the hump? *Review of Economics and Statistics*, 93(2), 590–605.
- Chomchuen, W., & Obe, M. (2014). Japan Inc. goes deeper into Southeast Asia. Wall Street Journal.
- Collier, P. (2007). *The bottom billion: why the poorest countries are failing and what can be done about it*. Oxford: Oxford University Press.
- Collier, P., & Venables, A. (2007). Rethinking trade preferences: how Africa can diversify its exports. *The World Economy*, *30*(8), 1326–1345.
- Deardorff, A. V. (2001). Fragmentation in simple trade models. *The North American Journal of Economics and Finance*, *12*(2), 121–137.
- Desai, M. A., Foley, C. F., & Hines, J. R. (2004). A multinational perspective on capital structure choice and internal capital markets. *The Journal of Finance*, *59*(6), 2451–2487.
- DiCaprio, A., Beck, S., & Daquis, J. C. (2014). ADB trade finance gap, growth, and jobs survey. *ADB Policy Brief No.* 25.

- Feenstra, R. C. (1998). Integration of trade and disintegration of production in the global economy. *Journal of Economic Perspectives*, 12(4), 31–50.
- Frederick, S., & Gereffi, G. (2013). Costa Rica in the electronics global value chain. Duke Center on Globalization, Governance and Competitiveness.
- Gamberoni, E., Lanz, R., & Piermartini, R. (2010). Timeliness and contract enforceability in intermediate goods trade. *World Bank Policy Research Working Paper 5482*.
- Gereffi, G. (1999). International trade and industrial upgrading in the apparel commodity chain. *Journal of International Economics*, 48(1), 37–70.
- Gereffi, G., Humphrey, J., & Sturgeon, T. (2005). The governance of global value chains. *Review of International Political Economy*, 12(1), 78–104.
- Gereffi, G., & Memedovic, O. (2003). The global automotive industry value chain: what prospects for upgrading by developing countries. Vienna: UNIDO. Retrieved from http://papers.ssrn.com/abstract=424560
- Gershenkron, A. (1952). Economic Backwardness in Historical Perspective. In B. Hoselitz (Ed.), *The Progress of Underdeveloped Areas* (pp. 3–29). University of Chicago Press.
- Gibbon, P., & Ponte, S. (2005). *Trading Down: Africa, Value Chains and the Global Economy*. Philadelphia PA: Temple University Press.
- Hanson, G. H., Mataloni, R. J., & Slaughter, M. J. (2005). Vertical Production Networks in Multinational Firms. *Review of Economics and Statistics*, 87(4), 664–678.
- Hausmann, R., Hwang, J., & Rodrik, D. (2006). What you export matters. Journal of Economic Growth, 12(1), 1–25.
- Hidalgo, C. A., Klinger, B., Barabási, A.-L., & Hausmann, R. (2007). The product space conditions the development of nations. *Science*, *317*(5837), 482–487.
- Humphrey, J., & Schmitz, H. (2002). How does insertion in global value chains affect upgrading in industrial clusters? *Regional Studies*, *36*(9), 1017–1027.
- ITC. (2014). Trade statistics. Retrieved September 14, 2014, from http://www.intracen.org/itc/market-info-tools/trade-statistics/
- Ito, M. (2013). Cambodia draws attention as supplementary production base. Nikkei Asian Review.
- Kaplinsky, R., & Morris, M. (2001). Handbook for value chain research. International Development Research Center.
- Keola, S. (2010). International fragmentation in Laos: patterns, progress and prospects : input trade and production networks in East Asia. In D. Hiratsuka & Y. Uchida (Eds.), *Input Trade and Production Networks in East Asia* (pp. 181–203). Cheltenham, Northampton: Edward Elgar.
- Mann, C., & Kirkegaard, J. (2006). Accelerating the globalization of America: the next wave of information technology. Washington, DC: IIE.
- Manova, K. (2013). Credit constraints, heterogeneous firms, and international trade. *The Review of Economic Studies*, *80*(2), 711–744.
- Manova, K., Wei, S., & Zhang, Z. (2011). Firm exports and multinational activity under credit constraints. *Working Paper No. 16905*. NBER.
- Manova, K., & Yu, Z. (2012). Firms and credit constraints along the global value chain: processing trade in China. *Working Paper No. 18561.* NBER.
- Milberg, W., & Winkler, D. (2010). Trade, crisis, and recovery: restructuring global value chains. In O. Cattaneo, G. Gereffi, & C. Staritz (Eds.), *Global value chains in a postcrisis world: a development perspective* (pp. 23–72). Washington, DC: World Bank.
- Morris, M., & Staritz, C. (2014). Industrialization trajectories in Madagascar's export apparel industry: ownership, embeddedness, markets, and upgrading. *World Development*, *56*, 243–257.
- Morris, M., Staritz, C., & Barnes, J. (2011). Value chain dynamics, local embeddedness, and upgrading in the clothing sectors of Lesotho and Swaziland. *International Journal of Technological Learning, Innovation and Development*, 4(1-3), 96–119.

- Natsuda, K., Goto, K., & Thoburn, J. (2009). Challenges to the Cambodian garment industry in the global garment value chain. *Working Paper No. 09-3*. Japan: RCAS.
- OECD, WTO, & UNCTAD. (2013). Implications of GVCs for trade, investment, development and jobs. *Paper Prepared for G20 Leaders Summit*. St. Petersburg.
- Pritchett, L. (1997). Divergence, big time. Journal of Economic Perspectives, 11(3), 3–17.
- Ratha, D., De, P. K., & Mohapatra, S. (2011). Shadow sovereign ratings for unrated developing countries. *World Development*, *39*(3), 295–307.
- Record, R., Nghardsaysone, K., Saslavsky, D., Sitrbat, L., Kunaka, C., Arnold, J., & Ksoll, C. (2014, April 1). Lao PDR -Trade and transport facilitation assessment. Vientiane, Washington: World Bank.
- Roberts, M. (2013). Connecting Least-developed Countries to Value Chains. WTO Working Paper.
- Staritz, C. (2011). *Making the cut? low-income countries and the global clothing value chain in a post-quota and post- crisis world*. Washington, DC: The International Bank for Reconstruction and Development/The World Bank.
- Stiebale, J. (2011). Do financial constraints matter for foreign market entry? a firm-level examination. *The World Economy*, *34*(1), 123–153.
- Stirbat, L., Record, R., & Nghardsaysone, K. (2011). Exporting from a small landlocked economy: an assessment of firm-product-destination survival rates in the Lao PDR. *Working Paper No. 5695*. Washington, DC: World Bank.
- Sturgeon, T. J., & Kawakami, M. (2011). Global value chains in the electronics industry: characteristics, crisis, and upgrading opportunities for firms from developing countries. *International Journal of Technological Learning, Innovation and Development of Technological Learning, Innovation and Development*, 4(1/2/3), 120 147.
- Sturgeon, T., & Kawakami, M. (2010). Global value chains in the electronics industry: was the crisis a window of opportunity for developing countries? *Working Paper No. 5417*. Washington, DC: World Bank.
- Sturgeon, T., & Memedovic, O. (2010). Mapping global value chains: intermediate goods trade and structural change in the world economy. *Working Paper No. 05/2010*. Geneva: UNIDO.
- Timmer, M. P., Erumban, A. A., Los, B., Stehrer, R., & de Vries, G. J. (2014). Slicing up global value chains. *Journal of Economic Perspectives*, 28(2), 99–118.
- Tung, A.-C., & Wan, H. (2013). Chinese electronics export; Taiwanese contract manufacturing the win-win outcome along the evolving global value chain. *The World Economy*, *36*(7), 827–842.
- UNCTAD. (2011). Foreign direct investment in LDCs: lessons learned from the decade 2001-2010 and the way forward. Geneva: UNCTAD.
- UNCTAD. (2013). Global value chain: investment and trade for development. New York and Geneva: United Nations.
- United Nations. (2014). UN COMTRADE. Retrieved September 14, 2014, from http://comtrade.un.org/db/dqBasicQuery.aspx
- Van Liemt, G. (2007). Subcontracting in electronics: from contract manufacturers to providers of electronic manufacturing services. *Working Paper No. 249*. Geneva: ILO.
- Wad, P. (2009). The automobile industry of Southeast Asia: Malaysia and Thailand. *Journal of the Asia Pacific Economy*, 14(2), 172–193.
- Whittaker, D. H., Zhu, T., Sturgeon, T., Tsai, M. H., & Okita, T. (2010). Compressed development. *Studies in Comparative International Development*, 45(4), 439–467.